

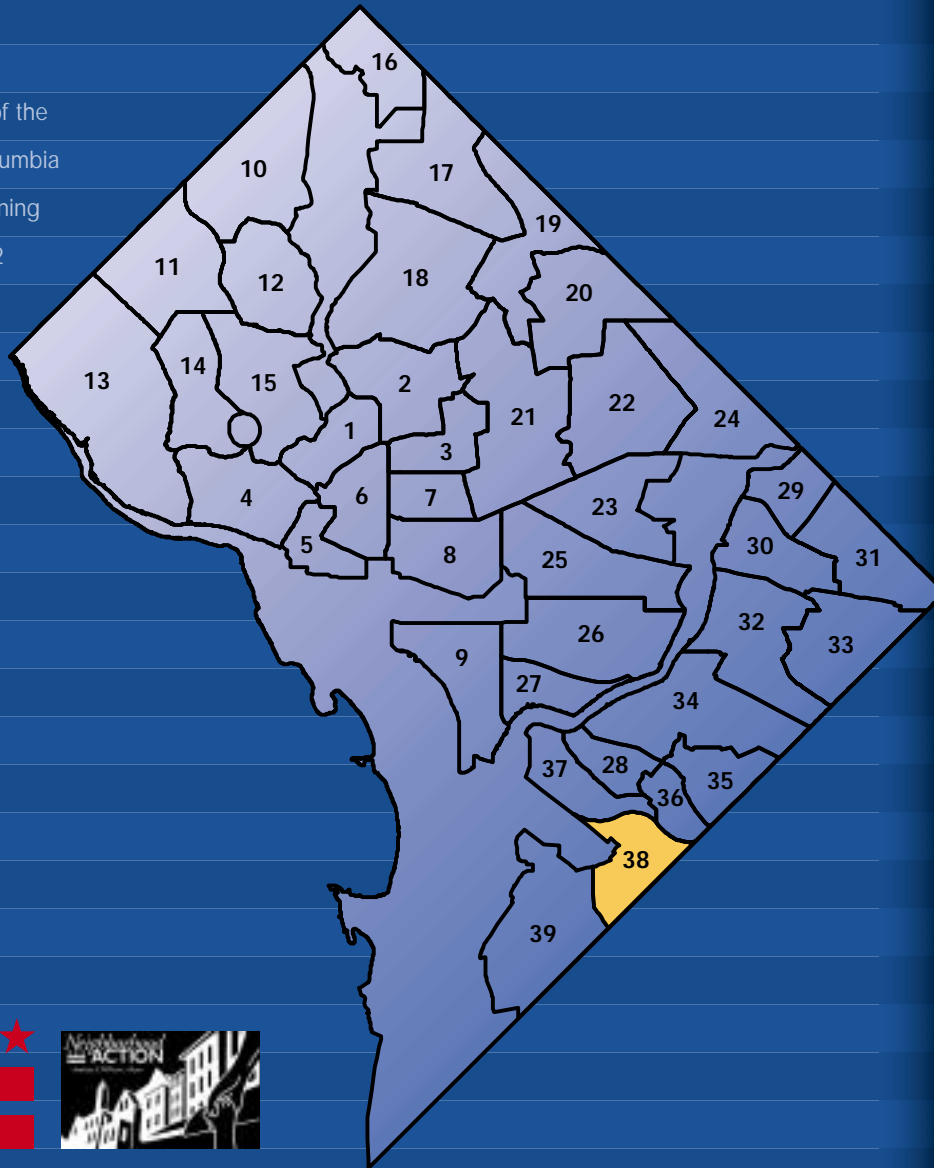
Neighborhood Cluster

38

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



GOVERNMENT OF THE DISTRICT OF COLUMBIA, ANTHONY A. WILLIAMS, MAYOR



Douglass
Shipley

Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 38:*

Sandy Allen, Council Member

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

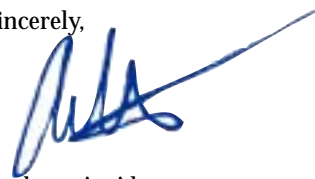
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner will continue to keep you informed about major new developments in the area: (1) the construction of a new grocery store and 80 new homes at Camp Sims, (2) the construction of 650 units of housing at Henson Ridge, (3) the construction of 36 units of housing on Good Hope Road at the Homes at Woodmont, (4) the conversion of Turner Elementary School and the District of Columbia

Public Schools' new Transforming Schools Initiative 9 (T-9) program, and (5) the redevelopment of the St. Elizabeth's Hospital campuses.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

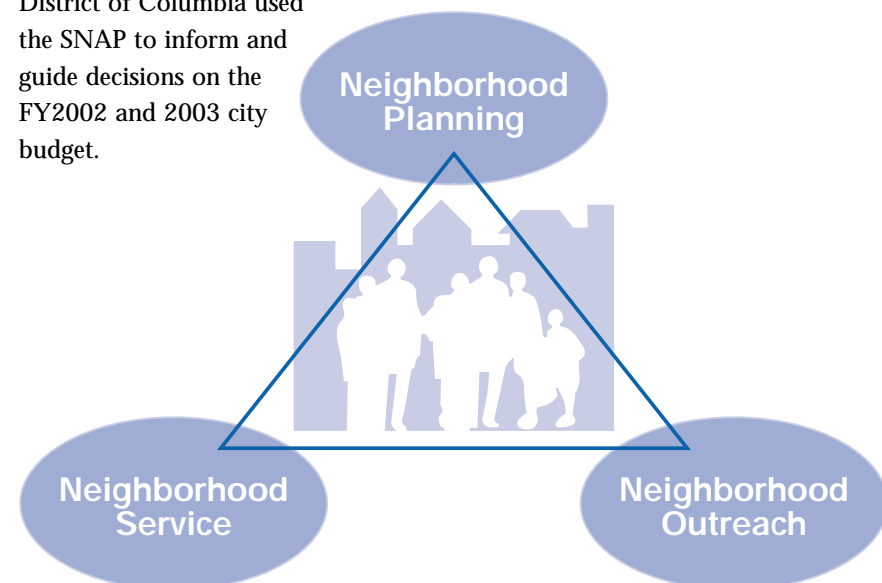
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and meetings, community stakeholders identified the priority areas for the Cluster 36 SNAP: Public Safety, Improve Environment and Neighborhood Beautification, and Quality Educational Facilities. Those three priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 8 plan. Progress on each action that has been committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by

the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 8 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 8 over 5 years (1999–2004) that will improve the availability of housing, retail services, employment, transportation, public services, and community facilities. DC Village, St. Elizabeth’s Hospital campus, Camp Sims, and the Anacostia Metro station were identified as either a Special Treatment Area or a Development Opportunity Area; those identifications are mechanisms for stimulating employment and redevelopment opportunities.

A Message From Your Neighborhood Planner

As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 38 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced the first SNAP for Cluster 38. This effort has truly been a monumental achievement!

At times, the task has not been easy. I know that, historically, areas in this Cluster have not received the level of attention that residents felt it deserved. There were those of you who did not want to attend another meeting—but came anyway. There were those of you who did not believe that this process would bring about real change—but came anyway. There are those of you who have worked to create a better neighborhood without

government assistance and who did not believe that the time had come when your government would assist you as a willing partner. Although we have a long way to go—we have heard you. This document is proof that your government is changing to serve you better, as well as to provide a tool that enables you to hold us accountable.

While there are tremendous challenges for the neighborhoods of Cluster 38, there are many reasons for optimism. The priorities for action identified in this plan have resonated throughout the District government at every level. Through the SNAPs, not only have we ensured citizen-driven planning, but also citizens are, in fact, helping to drive capital investments, service delivery, and policy initiatives. For example, Knox Hill and Buena Vista residents identified the need for a safe and convenient place for children to play. Plans are now under way to construct a new playground in this area.

I would like to recognize the tremendous commitment and dedication of those who participated in this planning process. You were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP plan. I look forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

Venita Ray¹

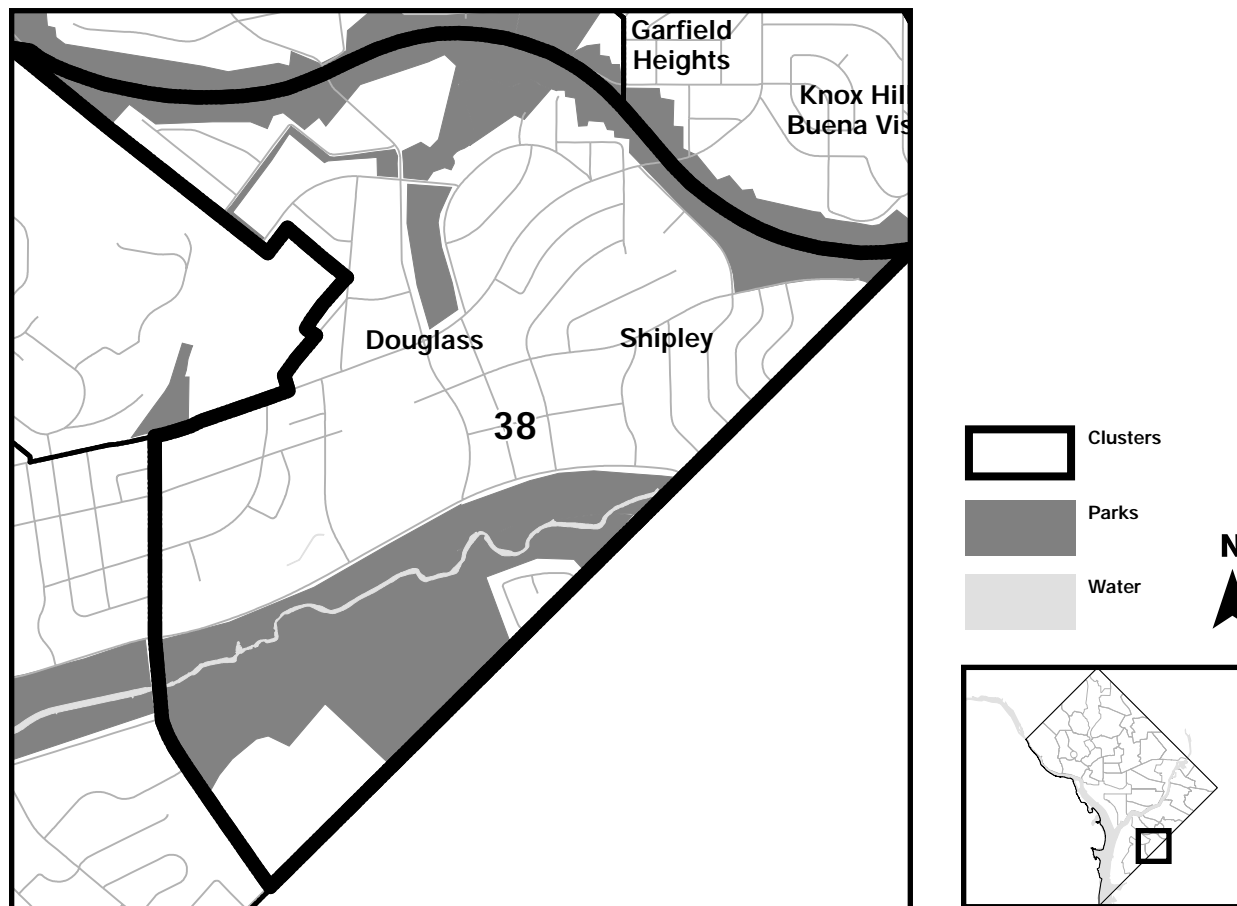
Neighborhood Planner, Cluster 38

1. This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

State of the Cluster

2

Cluster 38: Douglass, Shipley



Cluster 38 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 38. Your Neighborhood Cluster is shown on the map to the left and includes the following neighborhoods:

- Douglass
- Shipley

These two neighborhoods developed this SNAP with the help of your Neighborhood Planner, Venita Ray.

Physical Characteristics and Assets

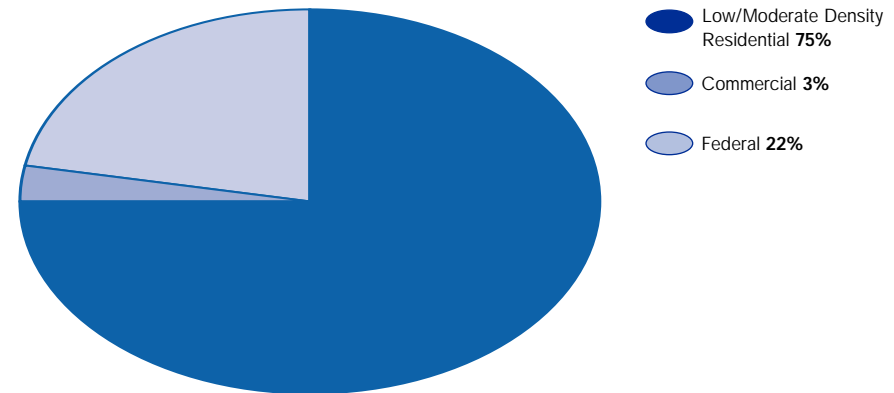
Cluster 38 is made up of the Douglass and Shipley neighborhoods. Residents also identified Hunter Pines and the Parklands as neighborhoods in this Cluster. The Cluster is bounded on the north and west by the Suitland Parkway and the Frederick Douglass Recreation Center; on the east by Prince George's County, Maryland; and on the south by Oxon Run. Although Ward 8 is commonly referred to as "East of the River," because it is bounded on the east by the Anacostia River, Ward 8 also has the distinction of being situated between two rivers: the Anacostia River on the east and the Potomac River on the west.

Beginning in 1852 with the construction of St. Elizabeth's Hospital, institutional and industrial governmental uses began to occupy the majority of the land in Ward 8. Significant residential and commercial development did not begin in Ward 8 until the early 1940s. Between 1940 and 1950, Ward 8 experienced significant growth as a result of the expansion of the Federal workforce and the onset

of World War II. Today, approximately 75% of the land in this Cluster is zoned for residential uses, 3% for commercial uses, and 22% for federal uses. Cluster 38 neighborhoods contain a mixture of multifamily apartment complexes with detached and semi-detached houses and newly constructed townhouses.

The Cluster has three existing small commercial areas and one planned neighborhood retail shopping center: (1) at the intersection of Alabama Avenue and Suitland Parkway; (2) at Savannah Street SE and 23rd Street SE; (3) at Alabama Avenue SE and Stanton Road SE; and (4) adjacent to the new Congress Heights Metro station at Camp Sims, which is the site of a planned neighborhood shopping center that will be anchored by a major chain grocery store and will feature 80 new houses. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 38



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Villages of Parklands



Villages of Parklands Shopping Center



Villages of Parklands Splash Park



Some highlights of Cluster 38's assets and features are as follows:

- *Neighborhoods that offer sound housing stock and a changing real estate market.*
- *Hilltops, wooded slopes, and open, park-like settings, which offer an urban community with a suburban flavor.*
- *Hillside locations known for their panoramic views of downtown Washington to the west and the Potomac River and Virginia to the east.*
- *Narrow, winding streets as a result of the hilly topography.*
- *District 7's Metropolitan Police Station, which is located on Alabama Avenue.*
- *Close proximity to the new Congress Heights Metro station, which opened in January 2001.*
- *The Martin Luther King Jr. Day parade.*
- *Congress Heights Day, which is held every May.*
- *The UNIFEST Street Festival, which is held annually in June in Historic Anacostia.*
- *An annual boat ride on the Anacostia River every September, sponsored by the Anacostia Coordinating Council.*
- *An annual Red and White Ball every December, sponsored by Ward 8 Democrats.*

Demographics

Cluster 38, which includes the Douglass and Shipley neighborhoods, has 9,066 residents, representing almost 2% of the District's population. African Americans make up the majority of residents in this Cluster, constituting 98% of its population. The Cluster's median household income (\$21,847) is significantly lower than the city-wide median income (\$40,127). The percentage of owner-occupied households in this Cluster (13%) is also lower than the city-wide average (41%). The adjacent chart provides some basic information on your neighborhood, such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 38 Databook by contacting the DC Office of Planning (OP) at 202-442-7600.

	Cluster 38: 1990	Cluster 38: 2000	City-wide: 2000
Population	9,544	9,066	572,059
Age			
Under 18 Years	36%	42%	20%
Between 18 and 65 Years	58%	53%	68%
Over 65 years	6%	5%	12%
Race and Ethnicity			
African American	99%	98%	60%
White	0%	1%	31%
Hispanic ¹	0%	0%	8%
Income			
Median Household Income ²	\$16,835	\$21,847 ³	\$40,127 ³
Education			
High School Graduates	54%	Data not yet available	78%
College Graduates	3%	Data not yet available	39%
Housing			
Occupied Housing Units	3,334 units	3,197 units	248,338 units
Percentage of Housing Units Owner-Occupied	12%	13%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

Cluster 38, like most neighborhoods in Ward 8, is experiencing increases in new housing construction. Cluster 38 is also located near other neighborhoods that are undergoing significant new housing construction, a resurgent housing market, and major new retail development.

The following is a list of key activities:

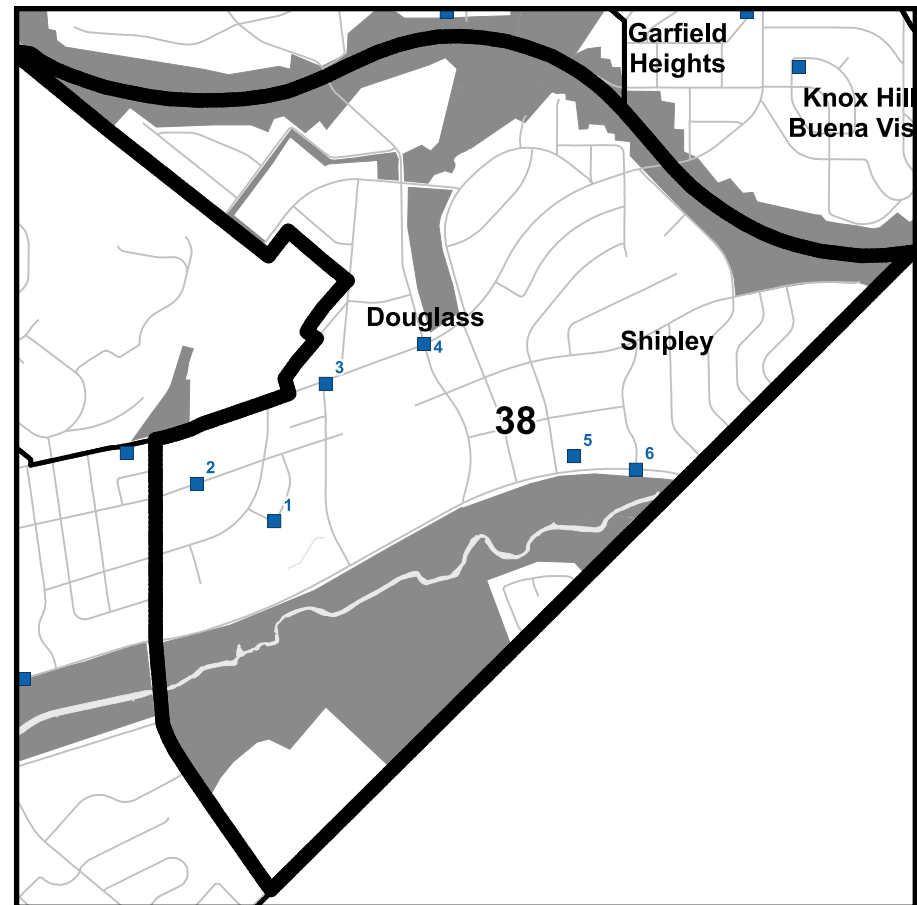
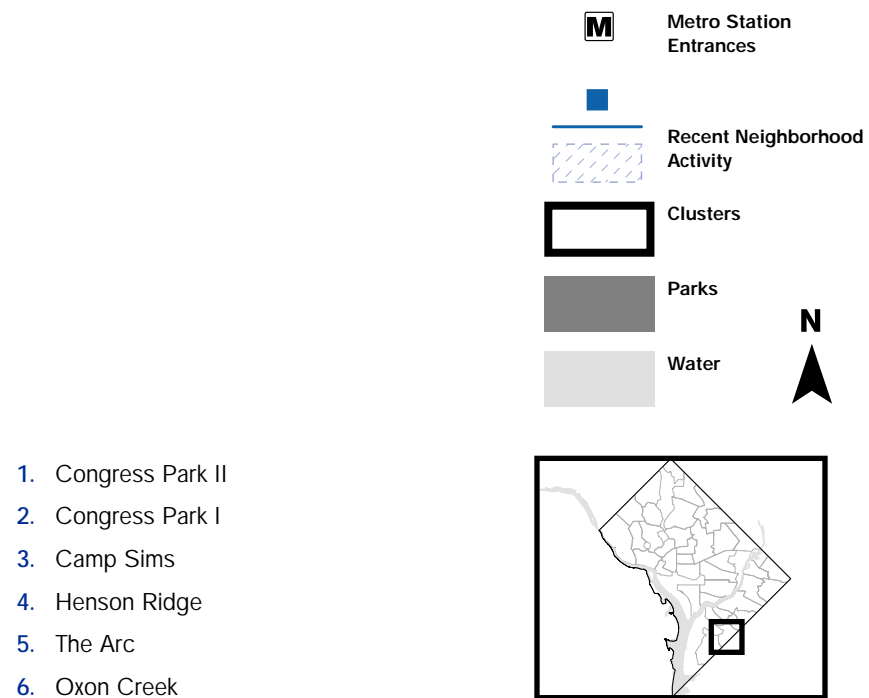
- *Significant new housing construction in adjacent neighborhoods, such as Knox Hill, Oxon Creek, Trenton Park, and Monterey Park.*
- *One of two HOPE VI developments in Ward 8, Stanton and Douglass, was recently named Henson Ridge.*
- *Camp Sims is the future planned site for the only Ward 8 grocery store and for 80 new homes.*
- *Turner Elementary School was selected as a pilot for DCPS's T-9 Initiative.*
- *The Cluster is adjacent to the new Town Hall Education Arts and Recreation Center (ARC). Building Bridges Across the River is developing this facility to house The Covenant House and the Washington Ballet and to be a satellite site for Children's Hospital, YMCA, Levine School of Music, Technology Center, GED/SAT programs, arts and crafts, daycare, and more.*
- *The Southeast Tennis and Learning Center, located at 701 Mississippi Avenue SE, which opened on April 1, 2001, features indoor and outdoor tennis courts, a pro shop, and computer-equipped classrooms.*
- *In close proximity to the Unified Communications Center. The Office of Chief Technology Officer (OCTO) plans to construct a unified call center on the East Campus. Also, the Commission on Mental Health is building a new hospital and is consolidating administrative offices on the East Campus.*

The Recent Neighborhood Activity map on the following page depicts the key activities in your cluster.

Oxon Creek Town Homes



Recent Neighborhood Activity in Cluster 38



Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked nine essential ingredients as vital for a livable community:

1. Public Safety
2. Environmental and Beautification Conditions
3. Quality Education
4. Affordable Housing
5. Supportive Human Services
6. Economic Development
7. Recreation
8. Code Enforcement
9. Community Support and Unity

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, residents agreed on the following priority ingredients:

- Public Safety
- Improve Environment and Neighborhood Beautification
- Quality Education

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

3

How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and develop key contacts. These consultations were held from October 2000 to February 2001.
- Recruited and formed a Neighborhood Action Steering Committee, to plan and promote the Neighborhood Cluster Workshop. A Neighborhood Action Steering Committee meeting was held on March 14, 2001, followed by ongoing consultation in preparation for the workshop.

Phase II: Visioning & Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on April 28, 2001, at April 28, 2001, at Emmanuel Baptist Church to identify the Essential Ingredients for a healthy neighborhood and establish priorities.

Phase III: Action Planning

- Organized three Action Planning Work Sessions to develop preliminary action plans. Meetings were held every Wednesday beginning June 27, 2001 through August 22, 2001.

Phase IV: Validation

- Held a Neighborhood Cluster meeting on September 5, 2001 to review and validate the draft plan. Approximately 10 people attended this meeting.

Community Outreach

- Announced Steering Committee Meetings, the Neighborhood Cluster Workshop, Action Planning Work Sessions and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings, sent to area ANCs, and by telephone calls. Notices were posted in the Washington Post, DC Cable, and in key neighborhood locations.
- Over 80 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 38, some of the key actions that concerned citizens the most received the following agency commitments:

Create Clean and Safe Neighborhoods

- *The Metropolitan Police Department (MPD) in District 7 will increase street patrols by shifting 702 members of the Police Service Area (PSA) to the hours of 7:30 p.m. to 4:00 a.m.*
- *MPD will increase the use of sobriety checkpoints, will increase seat-belt enforcement, and will seek out new sites for photo-enforcement cameras to catch red-light runners.*
- *One Fire Inspector will be added for the Ward.*
- *The District Department of Transportation (DDOT) will investigate current street light voltages in areas suggested by residents and will increase voltages where possible.*

Increase Educational Programs

- *DCPS has budgeted \$2.2 million in FY2003 and \$9.5 million in FY2004 for the complete modernization of Turner Elementary School.*
- *DCPS will expand early childhood education throughout the system.*

Increase Housing Code Enforcement

- *Now that the Department of Consumer and Regulatory Affairs (DCRA) has hired one Neighborhood Stabilization Officer (NSO) for each Cluster, DCRA will regularly conduct housing inspections and conduct surveys.*
- *DCRA will prioritize the abandoned, obsolescent buildings identified by the community and will establish time frames.*
- *DCRA is currently identifying and cataloging all vacant property in the District. When the task is complete, all vacant properties will be registered and brought into compliance with the new Vacant Property Maintenance Code.*

- *The Office of the City Administrator (OCA) has created a task force to look at issues related to problem properties; this task force will focus on cross-training inspectors, evaluating regulations, and consolidating adjudication of offenders.*

Increase Recreation Opportunities for People of All Ages

- *DCPS will open Johnson Junior High School's gymnasium to the public during the summer months.*
- *The Department of Parks and Recreation (DPR) will hire additional staff members to design cultural arts programs and to create partnerships with existing programs, such as Pop Warner.*
- *DPR will provide mobile recreation opportunities and is purchasing a new mobile recreation vehicle to service neighborhoods.*

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 38 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 38 are as follows:

- Public Safety
- Improved Environment and Neighborhood Beautification
- Quality Education

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone.

In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Public Safety

Public safety issues surfaced as residents' top priority for Cluster 38. First and foremost, residents shared their long-held desire for a peaceful, clean, and safe community where families can thrive and where children are free to play without fear. Areas of specific concern include drug-related crimes, loitering, poor lighting, poor traffic enforcement, lack of police presence, and overall quality-of-life-related issues. Last, residents articulated the need for improved city services related to housing, vacant lots, and maintenance of public space.

OBJECTIVE 1:

Create safer neighborhoods.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3290	Assess whether the Fire Department and MPD have the capacity to deal with increased demands that have resulted from new housing construction.	Cluster-wide	FEMS	6964	Fire and Emergency Medical Services (FEMS) received 86 additional Full Time Employees (FTEs) to meet the increase in population and to address specialized equipment needs, including 26 FTEs for a fulltime Hazardous Materials Unit and a Hazardous Materials Recon Unit. FEMS will hire three additional Fire Inspectors.	FY2002
			MPD	5740	MPD's assessment is that the new housing does not adversely affect the ability to provide quality police service in Ward 8.	FY2002
3291	Focus prosecutorial efforts on drug users who come into the community to buy drugs.	Cluster-wide	OCC	6965	The Office of Corporation Counsel (OCC), through its major case unit, will work with MPD and United States Attorney's Office (USAO) to develop a joint project to help identify drug users and dealers. OCC will enforce the law on those crimes within its jurisdiction.	FY2002
			MPD	5742	District 7's Focus Mission Unit will continue to target the drug-infested areas within District. 7 Under the command of Lt. Thomas Rodman, the unit will continue to work with the Strike Force to eliminate the drug markets. The U.S. Attorney for the District of Columbia has programs in place that target drug users and dealers. Targeting is also conducted by the Narcotics Strike Force and District Vice Units to address and reduce open-air markets.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**OBJECTIVE 1: **Create safer neighborhoods.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3291	Focus prosecutorial efforts on drug users who come into the community to buy drugs.	Cluster-wide	NSI	5743	The Neighborhood Service Initiative (NSI) will support the Court Services and Offender Supervision Agency (CSOSA) with the re-entry of ex-offenders.	Ongoing
3292	Enact loitering laws.	City-wide	OCC	5745	OCC is working with the Deputy Mayor for Public Safety and Justice (DMPSJ) to analyze and propose laws to address this issue. Antiloitering laws have been struck down by courts as being unconstitutional.	FY2002
681	Increase MPD foot patrol between 6:00 p.m. and 2:00 a.m.	Douglass, Shipley, and Hunter Pines	MPD	2223	The PSA 704 Lieutenant will assign an officer from the power shift to address quality-of-life issues. This officer will be assigned from the hours of 7:30p.m. to 4:00a.m. This action should be implemented immediately.	FY2002
3293	Start citizen watch groups (Orange Hat Patrols or Neighborhood Watch).	Cluster-wide	MPD	5746	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in the PSAs where residents are interested in setting up a citizen patrol. Development of training and outreach programs will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002
682	Increase the number of street lights.	Cluster-wide	DDOT	2225	DDOT needs a specific location to review and execute. Citizens may request the placement of a new street light by calling 202-727-1000.	Ongoing
683	Conduct a survey to determine if street lights are at maximum voltage and to increase brightness where possible.	Shipley, Douglass, and Hunter Pines	DDOT	2226	DDOT will evaluate voltage as systems are upgraded over the next several years. For lights that have already been upgraded, DDOT will survey and adjust voltage accordingly.	FY2003
			NSI	2227	Through the Neighborhood Service (NS) work plans, DDOT will assess these areas and will make a determination as to the intensity of street light voltage.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**OBJECTIVE 1: **Create safer neighborhoods.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
684	Increase enforcement of traffic laws.	See PPA	MPD	2228	MPD has new radar equipment city-wide and has received additional training for officers. Visible speed limit signs and MPD presence will increase enforcement capability. Operations Command will increase the use of sobriety checkpoints and seatbelt enforcement; DC's goal is to establish a 90% seatbelt usage rate by the end of FY2002. Site surveys are being conducted for 10 additional red-light camera locations. Review sites for additional photo-radar deployment.	FY2002
			NSI	2229	NSI will distribute any information that is received from MPD to the community residents that we interact with.	Ongoing
3294	Create a list of PSAs' and ANC's meeting schedules, and make it available at police stations and libraries.	Ward-wide	MPD	5748	District 7 has created a standardized meeting schedule; the schedule features the meeting location, time, and dates and is immediately available at <www.mpd.cdc.gov>. District 7 implemented this program in March 2002. Meetings are held with the director of the Police and Clergy Partnership. The schedule is also available in libraries.	FY2002
3295	Open DCPS gymnasiums during summer months.	Johnson Junior High School	DCPS	5749	Johnson Junior High School 's gymnasium will be opened during summer 2002 provided that the school itself is open for program delivery.	FY2002
3296	Provide security monitors at recreation centers.	Douglass	DPR	5751	The Urban Park Ranger Corps will be enhanced as funding permits. Individual site managers will coordinate more closely with PSAs.	FY2002
3297	Explore possibility of enacting curfew laws.	Cluster-wide	MPD	5752	The Juvenile Curfew Act of 1995 establishes a curfew for persons under the age of 17. Beginning September 1, curfew begins at 11:00 p.m., Sunday through Thursday, and continues until 6:00 a.m. the following day. Curfew hours are 12:01a.m. to 6:00a.m. on Saturday and Sunday. Anyone who violates curfew will be detained by the MPD per Special Order 99-14.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**OBJECTIVE 2: **Create cleaner neighborhoods.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
685	Eliminate trash and dirt on streets and sidewalks and in tree boxes.	Douglass, Shipley, and Hunter Pines	DPW	2230	DPW's Solid Waste Education and Enforcement Program (SWEEP) will continue to address the conditions within the Persistent Problem Area (PPA) in order to maintain the level of cleanliness achieved in FY2001 as part of the NSI work plan. Additional focused education and enforcement action will be implemented in the PPA by SWEEP in conjunction with community outreach of NSI. DPW will continue to deliver its core business services, which include public space cleaning.	Ongoing
			OCC	6057	OCC will support enforcement efforts. OCC will provide legal service support within client agency's time frame.	Ongoing
			NSI	2231	The Ward 8 Core Team began working in this area in Spring 2001 and includes this task in its work plan.	FY2002
3298	Initiate petition for regular street cleaning.	Cluster-wide	DPW	5753	Residents requesting scheduled sweeping of their streets should present a signed petition to DPW. Petitions are available through the Mayor's Call Center at 202-727-1000.	FY2002
			Community	6967	Success of this action will depend on community leadership and individual action. ANCs, citizen and community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			NSI	5754	The residents are responsible for petitioning DPW for routine street cleaning; however, the Neighborhood Service Coordinator of Ward 8 can provide residents with the petition.	

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**OBJECTIVE 2: **Create cleaner neighborhoods.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
686	Have a city-sponsored neighborhood spring cleanup (give out seeds and flowers for citizens to use to beautify the neighborhood).	Douglass, Shipley, and Hunter Pines	DPW	2233	While DPW does not lead neighborhood cleanups, DPW can support cleanups with supplies and equipment. Through DPW's Helping Hand program, tools and trash bags are available.	Ongoing
			OCCC	7592	The Office of the Clean City Coordinator (OCCC) will provide information on scheduling and on community cleanups to community representatives who contact the OCCC.	FY2002
			NSI	2232	All of the NSI work plans for Ward 8 include a cleanup for the community. This cleanup does not include giving out seeds to be planted. However, NSI could connect the community with resources that could supply them with seeds.	
687	Place litter cans on sidewalks, next to bus stops, and on major streets.	Douglass, Shipley, and Hunter Pines	DPW	2234	DPW will place 180 litter cans in selected areas across the city in areas that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.	FY2002
			OCCC	7593	OCCC will provide information on scheduling and on community cleanups to community representatives who contact the OCCC	FY2002
			NSI	2235	NSI will assist with placement decisions.	
3300	Solicit input from ANC's on locations where old tires need to be removed to eliminate problems caused by standing water.	Cluster-wide	DPW	5756	SWEEP inspectors will obtain information from ANC's on places where illegal dumping of tires occurs.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**

OBJECTIVE 3: Provide consumer education.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
688	Develop and distribute educational packets for residential and commercial property owners on responsibility for maintaining abutting property, property managers, trash, etc.	Douglass, Shipley, and Hunter Pines	DCRA	2236	DCRA has developed brochures addressing the private space issues. DCRA distributes these pamphlets through Neighborhood Service Officers, community meetings, Public Service Announcements, etc. To obtain copies of the brochures, please call 202-282-	FY2002
			NSI	2237	The completion of work within a work plan cannot be made concrete, but NSI will try to address the issues in this area before the end of 2002.	FY2003
3302	Educate public on government services.	Cluster-wide	NSI	5758	NSI conducts consumer education on an ongoing basis by distributing information on city services to the residents.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**OBJECTIVE 4: **Improve transportation.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3303	Conduct assessment of transportation needs both within the Ward, such as community-bound bus service, and for travel outside the Ward.	Cluster-wide	WMATA	5760	The Regional Bus Study will recommend new circulator and feeder routes to Metro stations, as well as proposals for new bus transit stations around the District. Service enhancements have been identified in the Regional Bus Study. The Washington Metropolitan Area Transit Authority (WMATA) Board will approve recommendations as part of the FY2004 budget process. DC must agree to subsidize the additional bus service.	FY2003
3304	Review discriminatory practices of taxi cab services in Ward 8 (better accountability of Taxi Cab Commissioners).	Ward-wide	TCC	5761	Since September 11, 2001, radio cab company service in Ward 8 has improved drastically. Presently, residents of Ward 8 account for a significant portion of radio cab company business. In FY2002, the Taxi Cab Commission will implement legislation that holds taxi cab drivers accountable for providing service to all Wards. Also, the Commission will continue to streamline the adjudication process for Commissioners so that they may act on cases in an expeditious manner.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Improved Environment and Neighborhood Beautification

Residents emphasized the need to improve the overall physical appearance of their neighborhoods. Areas of specific concern included regular street sweeping, regular tree trimming, and the lack of trees and flowers. Residents suggested starting a neighborhood beautification office focused on planting flowers and organizing neighborhood cleanups. Last, residents expressed environmental concerns related to maintaining open spaces in good condition and minimizing the effects of standing water.

OBJECTIVE 1:

Add beautification to the neighborhood.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
690	Establish a Cluster and Neighborhood Beautification office.	Douglass, Shipley, and Hunter Pines	OCCC	7595	Communities are encouraged to participate in an Adopt-a-Block program and will be publicly recognized for helping making the neighborhoods cleaner.	FY2002
			DPW	2239	DPW's Helping Hand program also supports neighborhood-sponsored cleanups. Tools and trash bags are available.	Ongoing
			NSI	6593	The Ward 8 Core Team has completed work plans for these actions in this fiscal year.	FY2003
			OCC	6058	OCC will provide legal service support within the client agency's frame.	Ongoing
3305	Partner with private entities such as Garden Resources of Washington to establish citizen-led garden club.	Cluster-wide	DPR	5762	DPR is in the process of hiring a Development Officer and outreach person who will focus on this (with DPR's Communications and Marketing staff).	FY2002
3306	Apply for Casey Trees Endowment Funds and ANC tree-trimming grants.	Cluster-wide	Community	5764	Success of this action will depend on community leadership and individual action. Citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	
			DDOT	9922	This action is subject to the annual budget allocation from the DC City Council.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Improved Environment/Neighborhood Beautification**OBJECTIVE 2: **Improve problem properties.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3307	Increase the number of housing inspectors.	Cluster-wide	DCRA	5766	DCRA will regularly conduct housing inspections and conduct surveys, now that it has hired one NSO for each Cluster. This NSO is focused on proactive solutions and works in partnership with the Neighborhood Service Coordinator and NPC.	
3308	Conduct survey to create an inventory of unsafe and unsightly buildings and of vacant lots with condition assessments.	Douglass, Shipley, and Hunter Pines	DPW	6968	DPW will follow the work plan established by the Ward 8 Core Team.	Ongoing
			DCRA	5768	In accordance with original legislation, DCRA started Phase 1 abandoned housing inventory in June of FY2001. Phase 1 was completed in October 2001. The full inventory was to be completed in March 2002. For more information on this inventory process, call your NSO, Michael Byrd, at 202-645-8293.	
			NSI	5769	This task was completed by the Rapid Response Team.	FY2002
678	Conduct survey to create inventory of unsafe and unsightly buildings and of vacant lots with condition assessments.	PSA 702	DCRA	2218	DCRA is conducting a city-wide vacant property survey and will share this information with interested constituents. In accordance with the original legislation, DCRA started Phase 1 abandoned housing inventory in June of FY2001. Phase 1 was completed in October 2001. Full inventory was to be completed in March 2002. For more information on this inventory process, please call your NSO, Michael Byrd, at 202-645-8283.	FY2002
			DPW	6590	DPW will follow the plan laid out in the NSI work plan.	Ongoing
			NSI	7578	This action was completed by the Rapid Response Team.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Improved Environment/Neighborhood Beautification**OBJECTIVE 2: **Improve problem properties.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3309	Create and implement strategy for demolition, code enforcement, Clean and Lien, and development opportunities.	Douglass, Shipley, and Hunter Pines	DCRA	5770	The NSO assigned to this Cluster is Michael Byrd. He can be reached at 202-645-8293.	FY2002
			DPW	6969	SWEEP inspectors will investigate lots and post Clean or Lien signs where necessary. Lots that have not been cleaned by the owner will be put on the schedule for abatement. OCA is leading a task force aimed at "Rationalizing Code Enforcement." The four parts of this effort include cross-training inspectors, code harmonization, putting teeth in enforcement, and consolidated adjudication. A strategy for problem properties will be addressed by this task force.	FY2002
			OCCC	9923	OCCC has created a task force to look at issues related to problem properties. The task force will focus on cross-training inspectors, evaluating regulations, and consolidating adjudication of offenders. To further implement the Clean City Initiative, one staff person will be hired.	FY2002
			OP	5771	OP will provide analytical support for the Mayor's new Home Again housing program, which is to be implemented by DMPED in the Douglass, Shipley, and Hunter Pines areas of Cluster 38 during FY2003. This initiative will develop and set in motion a strategic process for (1) identifying vacant or abandoned properties in specific neighborhoods, (2) obtaining control or ownership of those properties, and (3) developing them to the benefit of their communities. This program will make housing units available to families of all incomes.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Improved Environment/Neighborhood Beautification**OBJECTIVE 2: **Improve problem properties.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3309	Create and implement strategy for demolition, code enforcement, Clean and Lien, and development opportunities.	Douglass, Shipley, and Hunter Pines	DHCD	1838	Demolition, code enforcement, and Clean and Lien are DCRA activities. If the properties remain in private hands, the Department of Housing and Community Development (DHCD) can provide development financing only if the owner applies for it. DHCD will investigate opportunities for taking problem sites into the Homestead Program for redevelopment, but in consultation with the Neighborhood Strategy Core Team. DHCD will be receptive to applications received for the development of priority properties as identified through this initiative.	Ongoing
679	Create and implement a strategy for demolition, code enforcement, Clean and Lien, and development opportunities.	PSA 702	DPW	6591	SWEEP inspectors will investigate lots and will post Clean or Lien signs where necessary. Lots that have not been cleaned by the owner will be put on the schedule for abatement. OCA is leading a task force aimed at "Rationalizing Code Enforcement." The four parts of this effort include cross-training inspectors, code harmonization, putting teeth in enforcement, and consolidated adjudication. A strategy for problem properties will be addressed by this task force.	Ongoing
			DCRA	2220	DCRA is working with DMPED to develop a housing strategy. The NSO assigned to this Cluster is Michael Byrd. He can be reached at 202-645-8293.	FY2003
			DHCD	6257	Demolition, code enforcement, and Clean and Lien are DCRA activities. If the properties remain in private hands, DHCD can provide development financing only if the owner applies for it. DHCD will investigate opportunities for taking problem sites into the Homestead Program for redevelopment, but in consultation with the Neighborhood Strategy Core Team.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Improved Environment and Neighborhood Beautification**

OBJECTIVE 3: Promote positive development.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3310	Better publicize development projects in the area.	Cluster-wide	DCRA	5772	DCRA now posts all pending building permits on its website at <www.dcrd.dc.gov>.	
			OP	9924	The OP will work to keep an up-to-date website that list projects being reviewed by the OP. Other websites, such as the DCRA and DMPED websites, already list development projects (visit <http://dc.gov>).	Ongoing
3311	Ensure that developers balance new projects with green space (tot lots).	Cluster-wide	OP	5773	Through the project review process, the OP works to recommend open space and the preservation of required recreation space for residents.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Education

Residents identified a need to expand educational options by using both traditional and nontraditional alternatives for educating communities. Suggestions focused on maximizing existing resources, creating new teaching models for increasing parental involvement, and reaching children with behavioral problems. Residents' recommendations included teaching youth about civic responsibility, partnering youth with seniors in mentoring and coaching relationships, providing more early childhood development, and increasing technology in the classroom.

OBJECTIVE 1:

Encourage parental involvement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3312	Develop strategies that increase parent participation, such as encouraging parents to walk children to school and to participate in PTA activities.		DCPS	5774	The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School. Normally, child-care issues would not be addressed by DCPS.	
691	Provide affordable childcare at or near school facilities.		DCPS	2240	The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School. Normally, child-care issues would not be addressed by DCPS.	Ongoing
3313	Assess availability of current parenting classes, and provide additional programs where needed.	Cluster-wide	DMCYF	5775	The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School. These skills may be delivered at sites within Cluster 39, which is contiguous to Cluster 38; a subset of services could be delivered at Turner Elementary School.	
			DCPS	6971	DCPS should be shifted to a support role in this effort. The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School. These skills may be delivered at sites within Cluster 39, which is contiguous to Cluster 38; a subset of services could be delivered at Turner Elementary School.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Education**

OBJECTIVE 1: Encourage parental involvement.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3314	Publicize free educational opportunities for children and adults.	Ward-wide	DPR	5778	DPR publishes and distributes a catalog of its programs bi-annually (some of which are free). Most parks and recreation areas are available to the public for free.	FY2002
3315	Create tutoring program at a local library or school.	Cluster-wide	DCPL	5779	Learning Coaches at DC Public Libraries (DCPLs) will offer homework assistance and family literacy activities through the recently opened Homework Help, Plus! Center at the Washington Highlands Library.	FY2002
692	Make library hours more flexible.	Ward-wide	DCPL	2241	DCPL will solicit citizen input and re-evaluate its public service hours. At this time, DCPL does not have the resources to expand hours.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Education

OBJECTIVE 2:

Increase programmatic offerings for educating youth.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3283	Increase early childhood education facilities.	Ward-wide	DCPS	5731	DCPS is looking into expanding early childhood education throughout the system. Opportunities for new space may be created by modernization or construction efforts that are under way in these Clusters: Patterson will receive a new building (construction is currently under way). Turner is scheduled for a new building in 2002 and Draper in 2003. Ballou, P.R. Harris, Hart, Ferebee-Hope, Green, Hendley, King, Leckie, Malcolm X, McGogney, Simon, and M. C. Terrell Schools. Simon is a T-9 School, and the community's request will be taken into consideration during its transformation.	
3317	Develop new teaching techniques for educating children with behavioral problems.		DCPS	5782	The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School.	
3318	Increase the use of technology in the classroom.		DCPS	5783	Turner Elementary School will receive new systems in FY2002 as part of the T-9 effort.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Education**OBJECTIVE 3: **Build a new recreation center.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
693	Begin construction of a state-of-the-art recreation center to replace the existing Frederick Douglass Recreation Center.	Frederick Douglass Recreation Center	DPR	2243	A new Frederick Douglas Recreation Center was proposed to the Capital Review team last year. Request was denied. In FY2003 (now), DPR is submitting another request totaling \$10 million for this capital project.	
			DCHA	2242	DCHA and DPR have developed a master plan to prioritize DPR projects in conjunction with DCHA 's redevelopment activities. DPR should respond to the timeline.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Education

OBJECTIVE 4:

Increase nontraditional education and recreation

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3319	Provide more arts and crafts-type activities.	Cluster-wide	DPR	6973	On January 7, 2002, DPR hired a new Associate Director for Programs. She is in the process of assessing the current situation (by reading these plans and visiting sites) and of working with the community (and schools) to develop future programs. DPR is committed to providing more arts activities. She is designing a separate programs division called "cultural arts."	FY2002
3320	Create Pop Warner or police-sponsored football or baseball league.	Ward-wide	DPR	6974	Comparable programs are being provided by the Police and Clergy Partnership and the Boys and Girls Clubs. However, DPR is in the process of hiring a development and partnership person who would be happy to address those issues and to consult with the community.	FY2002
3321	Require designated recreation areas (tot lots) in new housing developments.	Ward-wide	OP	5786	Through the project review process, the OP works to recommend open space and preservation of required recreation space for residents. The OP will support DPR as needed to determine neighborhood needs and opportunities.	Ongoing
694	Create programs geared toward children who are not athletic.	Ward-wide	DPR	6594	The Recreation Assistance Board is partnering with DPR to develop a curriculum for nonathletic activities for children. The Recreation Assistance Board is appointed by the Mayor and approved by the DC City Council. Citizen input is possible at advisory committee meetings, which are held monthly at each recreation center. The Recreation Assistance Board discusses all aspects of DPR-from programs to planning. The Board is chaired by Evelyn Wolfson, and it meets once a month. New "non-athletic" activities will be included in this summer's curriculum. If you would like more information, please call DPR's Chief of Staff at 202-673-7665.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Education**OBJECTIVE 4: **Increase nontraditional education and recreation**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
694	Create programs geared toward children who are not athletic.	Ward-wide	DCPS	2244	Out-of-school-time programs are provided in all elementary and middle schools in Ward 8 through funding from the Department of Human Services (DHS). Those programs will operate as long as funding is available. The programs run until 6:30 p.m.; later hours can be accommodated with the provision of funding for administration, instruction, and security.	FY2002
3322	Assess availability of current mentoring programs and establish additional programs where needed, such as programs that partner seniors with teens.	Cluster-wide	DMCYF	5788	Mentoring programs at Turner Elementary School must be negotiated through the local school principal, but this request will be considered as part of the overall strategy for transforming this school. The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School. Such partnerships might be effected within Cluster 39 schools that house teenagers.	
			DCPS	5787	Mentoring programs at Turner Elementary School must be negotiated through the local school principal, but this request will be considered as part of the overall strategy for transforming that school. The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School. Such partnerships might be effected within Cluster 39 schools that house teenagers.	
			DPR	5789	DPR will work on this with DCPS, with whom DPR meets monthly. Questions can be directed to DPR's Chief of Staff at 202-673-7665.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Education

OBJECTIVE 4:

Increase nontraditional education and recreation

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3323	Teach civic responsibility in schools and community centers.	Ward-wide	DCPS	5791	The request will be taken into advisement in the design of programs to support the transformation of Turner Elementary School.	
			NSI	5792	The Ward 8 Core Team (CT) is working on a program to involve the Ward 8 DCPS that will teach children civic pride and civic responsibility. The program is currently being developed, and NSI will announce the launch in 2002.	
3324	Assess availability of current programs for at-risk youths, and establish additional programs where needed.	Ward-wide	MPD	5794	This program will be expanded in FY2003. In addition, information can be secured from the department's Youth and Family Services Division. In FY2003, MPD will continue to expand opportunities available for youth between the ages of 8 and 18 through programs administered by the Metropolitan Police Boys and Girls Clubs. MPD will focus on academic achievement, sporting activities, and life skills workshops and training.	FY2003
3325	Identify resources to create after-school programs.		DCPS	5796	DCPS offers out-of-school-time programs in all Ward 8 elementary and middle/junior high schools.	FY2002
			DMCYF	5797	Please refer to the DCPS response. The Deputy Mayor for Children, Youth, Families, and Elders (DMCYF) supports the T-9 Initiative, which provides after-school programs at nine selected schools for FY2002. DHS provides Temporary Assistance to Needy Families (TANF) funding for after-school programs in more than 120 schools on a year-round basis.	Ongoing
			MPD	5798	The Police Cadet program was reinstated in 2001.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Education

OBJECTIVE 4:

Increase nontraditional education and recreation

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3327			DCPS	5799	The services mentioned will be more available at Cluster 39 schools, which are close by; however, Turner Elementary School is a T-9 school, and a subset of services may be appropriate there. The request will be taken into advisement as programs are designed to support Turner Elementary School's transformation. The DCPS's Office of Career and Vocational Education is willing to site such services at Turner Elementary School, providing there is appropriate space and pursuant to the approval of the principal. The DCPS High School Plan is currently in development. Turner Elementary School was recommended for a new building in the master plan in 2002. DCPS will explore the possibility of "zoning" the building in order to control access to certain areas of the school, especially after hours, for educational opportunities for young adults within Turner Elementary School. DCPS has budgeted \$2.2 million in FY2003 and \$9.5 million in FY2004 for the complete modernization of Turner Elementary School.	
			DOES	5800	Educational remediation and GED preparation are offered through the Passport to Work and Youth Opportunity programs for in-school and out-of-school youths. The program contacts are Shirley Arnett, who can be reached at 202-698-7544, and Noel Meekins, who can be reached at 202-671-1900.	Ongoing

Actions With No Commitments

Even though District agencies considered all actions that this Cluster identified, a number of actions suggested by citizens through the SNAP process did not receive a commitment. Reasons for a lack of commitment ranged from the fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. Those actions included the following:

PRIORITY:

Public Safety

Action	Location	Agency	Agency Response
Enact loitering laws.	City-wide	MPD	The response to this question can be provided by the DC Government's Corporation Counsel's Office, which can be reached at 202-727-1000. Antiloitering laws have been struck down by courts as unconstitutional.
Re-establish a University Legal Services (ULS) office in Ward 8.	Ward-wide	DHCD	ULS's location should be discussed directly with that agency-DHCD cannot tell the agency where to locate its office. Under its contract, however, ULS provides services to Ward 8 as well as Ward 7. There is no further action to be taken.

PRIORITY:

Quality Education

Action	Location	Agency	Agency Response
Create Pop Warner or police-sponsored football or baseball leagues.	Ward-wide	MPD	Comparable programs being provided by the Police and Clergy Partnership and the Boys and Girls Clubs.

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

NSI strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Patrol Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. The PPAs have recurring problems that need the cooperation and coordination of many government agencies to ensure that they

become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs.

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 schools in Ward 8 are the Simon Elementary School, which is located at 401 Mississippi Avenue, SE, and the Turner Elementary School, which is located at 3264 Stanton Road SE. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Other Neighborhood Initiatives

5

Partnership for Problem Solving

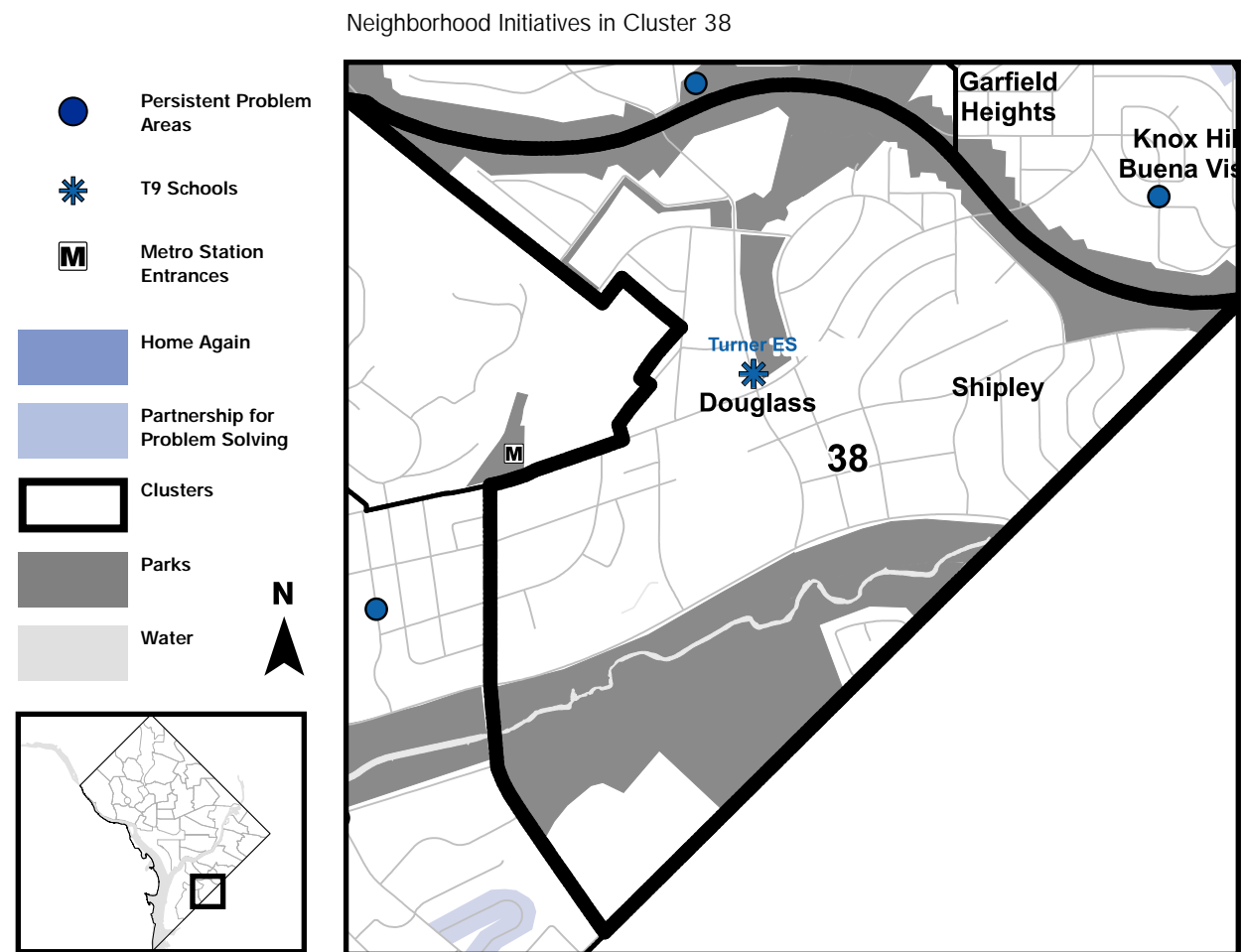
Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the next page depicts the above-mentioned initiatives that are located in your Cluster.



Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of Your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, your Neighborhood Planner will be helping to keep you informed about the construction of a new grocery store and 80 new houses at Camp Sims, 650 units of housing at Henson Ridge, 36 units of housing on Good Hope Road called the Homes at Woodmont, and DCPS's conversation of Turner Elementary School to its new T-9 program.

Several other activities that your Neighborhood Planner will be conducting over the next year include providing planning and outreach support for (1) the Department of Park and Recreation's planned new playground in Knox Hill, (2) the redevelopment of St. Elizabeth's Hospital campuses, and (3) exploring neighborhood-scale development at the Congress Heights Metro station.

What Happens Now

6

The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood Action website at www.neighborhoodaction.dc.gov or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Cluster 38 FY2003 Citizen Budget Guide and Worksheet	March 18, 2002	DC Government
Cluster 38 Visioning Workshop Summary Report	Summer 2001	DC Government, Office of Planning
Cluster 38 Databook	Winter 2001	DC Government, Office of Planning
Ward 8 Plan	1998	DC Government, Office of Planning
City-Wide Comprehensive Plan	1998	DC Government, Office of Planning
East of the River Development Initiative Study	December 2000	DC Government, Department of Housing and Community Development and Sorg & Associates.

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

Diane Glover, Chair, Advisory Neighborhood
Commission (ANC) 8A

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Jacque Patterson, Chair, ANC 8B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Mary Cuthbert, Chair, ANC 8C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Robin IJames, Chair, ANC 8D

Harold Brazil, At-Large

David Catania, At-Large

Michael Johnson, Chair, ANC 8E

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
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Deputy Director, Development
Review and Zoning

Carolyn Graham
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Mark Platts
Associate Director, Neighborhood Planning

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